



**The Quality Assurance Agency
for Higher Education**

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Professor Kabiru Bala
Vice Chancellor
Ahmadu Bello University
Sokoto Road, Samaru, P.M.B
1045, Zaria, Kaduna State,
Nigeria.

09/07/2024

Dear Professor Kabiru Bala

International Quality Review (IQR) for ACE Impact – Gap Analysis Stage

I am writing with regard to the outcome of the IQR for ACE Impact - Gap Analysis conducted at Ahmadu Bello University during May 2024. Firstly, I would like to thank you and your colleagues for conducting the gap analysis across the University and for the interest and enthusiasm shown in the meetings conducted by QAA with university staff and students.

It was apparent from meetings with staff and students, and the documentary evidence provided by the University, that Ahmadu Bello University is a well-established provider of higher education. Although this analysis report identifies various gaps, in addition to those recognised by the University, these are intended to assist the University in strengthening their institutional approach to quality assurance.

The gap analysis identified several instances where policies and procedures required further development and consistent implementation to ensure that these are appropriately embedded across the University. Although further documentation was submitted to demonstrate that the University is working on addressing the recommendations, **the review team still recommends the University to take enough time, usually at least six months, to build up evidence demonstrating your policies and procedures are happening effectively in practice.** Please see the feedback from the review team attached to the email.

We are not expecting any further documentation from you at this Gap Analysis stage. Once you are confident that you could provide not only policies and procedures but also strong evidence/tracked records regarding the effective implementation of policies and procedures to demonstrate that the University meets all 10 ESG standards, please contact us to proceed to a full QAA International Quality Review for ACE Impact.

The institutional review

The institutional review is QAA's official method for reviewing international providers of higher education operating outside of the UK and may lead to accreditation by QAA. This method uses QAA's expertise in quality assurance to review higher education institutions against international standards, namely the Standards and Guidelines for Quality Assurance in the European Higher Education Area (ESG - <http://www.enqa.eu/index.php/home/esg/>). Those institutions who are successfully accredited will be able to display QAA's International Accreditation Graphic.



Further information about the review can be found on the [QAA website](#).

Fees

Through successfully completing Stage 2 Gap Analysis your institution should be eligible for financial disbursement under DLR 7.3.

Please confirm when you wish to proceed to the IQR for ACE Impact - Review Stage. Once you confirm to proceed, an invoice will be sent to you. The fee for your review has been calculated as £44100, based on one QAA Officer, three reviewers and a 3 day review visit (or equivalent time for a virtual visit).

Once we have received your payment, we shall move forward to discuss and agree a timeline with you for the institutional review. We will appoint a QAA Officer who will be your first point of contact. I would also be delighted to provide you with any further information about the IQR for ACE Impact method that you may need.

I would like to thank you and your colleagues for conducting the gap analysis across the University and for the interest and enthusiasm shown in the meetings conducted by QAA with university staff, students and others.

I look forward to your response.

Yours sincerely

A handwritten signature in black ink that reads "C. Bland". The signature is written in a cursive style and is underlined with a single horizontal stroke.

Chris Bland
Head of Accreditation and Consultancy
International & Professional Services
QAA

Cc: Provider Facilitator, QAA Officer